Public Document Pack



Our Ref: SV/MD

Contact: Sue Veerman Tel: 01246 217060

Email: Sue.veerman@ne-derbyshire.gov.uk

Date: Wednesday, 8 January 2020

To: Members of the Growth Scrutiny Committee

Please attend a meeting of the Growth Scrutiny Committee to be held on **Thursday, 16 January 2020 at 1.00 pm in Chamber 1**, District Council Offices, 2013 Mill Lane, Wingerworth, Chesterfield S42 6NG.

Yours sincerely

Sarah Shenberg

Joint Head of Corporate Governance and Monitoring Officer

Members of the Committee

| Conservative Group | <u>Labour Group</u> | Independent Group |
|--|--|-------------------------|
| Councillor Carolyn Renwick Councillor Diana Ruff Councillor Stephen Clough Councillor Anthony Hutchinson Councillor Nick Whitehead | Councillor Nigel Barker Councillor Suzy Cornwell Councillor Lee Hartshorne | Councillor John Funnell |

For further information about this meeting please contact: Damon Stanton on 01246 217011.

<u>AGENDA</u>

1 Apologies for Absence

2 Declarations of Interest

Members are requested to declare the existence and nature of any disclosable pecuniary interests and/or other interests, not already on their register of interests, in any item on the agenda and withdraw from the meeting at the appropriate time.

3 Minutes of Last Meeting (Pages 4 - 9)

To approve as a correct record and the Chair to sign the Minutes of the Growth Scrutiny Committee held on the 14 November 2019.

4 <u>D2N2</u>

Discussion with the Chief Executive Officer D2N2.

5 <u>Discussion with Strategic Director - Place</u>

Discussion with the Strategic Director – Place on her service in relation to Growth

6 <u>List of Key Decisions - Issue No 91</u> (Pages 10 - 16)

To consider the list of Key Decisions – Issue No 91

7 Work Programme (Pages 17 - 21)

To consider the Work Programme for the Growth Scrutiny Committee 2019/20 and review the proposed workload.

8 Additional Urgent Items

To consider any other matter which the Chair of the Committee is of the opinion should be considered as a matter of urgency.

9 Date of Next Meeting

The next meeting of the Growth Scrutiny Committee is scheduled to take place on Thursday 27 February 2020 at 1.00pm.



Polish

French

We speak your language

Mówimy Twoim językiem

Nous parlons votre langue

Spanish

Hablamos su idioma

Slovak

Rozprávame Vaším jazykom

llovak

Chinese

我们会说你的语言

If you require this agenda in

large print

or another format please call us on

01246 217753

If you require an adjustment to enable you to participate in or access the meeting please contact the Governance Team at least 72 hours before the meeting starts.

Agenda Item 3

GROWTH SCRUTINY COMMITTEE MINUTES OF MEETING HELD ON 14 NOVEMBER 2019

INDEX

| Page No | Minute No | Heading |
|---------|-----------|---|
| 1 | 358 | Apologies for Absence |
| 1 | 359 | Declarations of Interest |
| 1 | 360 | Minutes of Last Meeting |
| 1 | 361 | Growth Discussion – Portfolio Holder |
| 3 | 362 | Growth Discussion – Chief Executive |
| 4 | 363 | Six Monthly Growth Report |
| 4 | 364 | Scrutiny Review 2018/19 – Business Centres and Industrial Units |
| 4 | 365 | List of Key Decisions – Issue No 89 |
| 5 | 366 | Work Programme |
| 5 | 367 | Additional Urgent Items |
| 5 | 368 | Date of Next Meeting |

GROWTH SCRUTINY COMMITTEE

MINUTES OF MEETING HELD ON 14 NOVEMBER 2019

Present:

Councillor C Renwick (Chair)
Councillor A Hutchinson (Vice-Chair)

Councillor N Barker

Councillor J Funnell

S Clough "N Whitehead

" S Cornwell

Also Present

Councillor Jeremy Kenyon – Portfolio Holder for Business Strategy, Commerce and Assets (for Min No 361 and 362)

Karl Apps – Acting Head of Economic Development (for Min No 361 and 362)

Dan Swaine – Joint Chief Executive (for Min No 362)

Amar Bashir – Improvement Officer – Performance (for Min No 363)

Sue Veerman - Overview and Scrutiny Officer

Damon Stanton - Governance Officer

358 Apologies for Absence

Apologies for absence were received from Councillors L Hartshorne and D Ruff.

359 Declarations of Interest

Members were requested to declare the existence and nature of any disclosable pecuniary interests and/or other interests, not already on their register of interests, in any item on the agenda and withdraw from the meeting at the appropriate time.

There were no interests declared at this meeting.

360 Minutes of Last Meeting

<u>RESOLVED</u> – That the Minutes of the meeting of the Growth Scrutiny Committee held on 26 September 2019 be approved as a correct record and signed by the Chair.

361 Growth Discussion - Portfolio Holder

The Portfolio Holder for Business Strategy, Commerce and Assets, and the Acting Head of Economic Development were present at the meeting to discuss growth within the District.

Members heard that the District had a number of strengths and weaknesses in regards to economic growth. The Portfolio Holder believed that North East Derbyshire was in a great location, with the potential for a strong visitor economy and a low cost place to start up a business and live.

The Committee heard that they were surrounded by big business hubs and cities in Sheffield, Nottingham and Derby. It was recognised that the District need to improve its transport links. The Committee agreed that poor public transport and accessibility were issues that needed addressing.

The Committee heard that the Council aspired for North East Derbyshire to be a better place to work and live, with a large business and visitor economy. The Portfolio Holder stated that he wanted to see annual salaries increase, and to generate more small and medium enterprises. There had been a focus on town centre regeneration, developing better relationships with LEPs (Local Enterprise Partnerships), and improving transport and traffic.

Members discussed the shared arrangements with Bolsover District Council and the recent director appointment that would enable both Authorities to focus on individual Growth Strategies.

The Portfolio Holder stated that there had been a focus on the visitor economy, with the Council being in partnership with a number of organisations in order to attract inward investment and make the most of the District's potential. Members heard about key sites such as the Avenue Development Site, Biwaters, and the Coalite Site, and plans for future housing development. The Committee discussed housing supply within the District and the disparities in demand on different areas in North East Derbyshire.

Members noted that the District was strategically competing with other areas in order to attract businesses and wider investment. The previous Growth Review was discussed, and there was a wide ranging discussion on tourism, jobs and investment.

The Committee agreed that it was vital the Council had an investment strategy so that land could be used to its best potential. The Portfolio Holder stated that this was best done through the use of Joint Ventures, as well as replicating the success of the business units at Coney Green. Members also discussed the income streams of such investments.

The Committee discussed the merits of focussing the Council's Growth Strategy on tourism and job creation.

The Portfolio Holder informed Members about the Clay Cross Town Deal Project, which had a potential value of £25m, as well as the OPE Eckington and Killamarsh projects which was hoped to regenerate the town centres and raise the profiles of both areas.

GROWTH SCRUTINY COMMITTEE

Agreed - that the update be noted.

362 Growth Discussion - Chief Executive

Members received a presentation from the Chief Executive Officer that provided an update on the Council's Growth Plan and related issues.

The Committee heard that the 2015-2019 Growth Plan was coming to an end, and as such the new Administration was in the process of developing the new Growth Strategy for 2020-2024.

Members noted some of the priorities of the previous Growth Plan, which included supporting enterprise, enabling housing growth, and unlocking development potential. The Officer discussed some of the programmes that was supporting businesses around the District, which included the LEADER Programme, Business Growth Fund, and Business Support Events. The Committee also heard about the Avenue Site and Egstow Park, both of which were key housing developments within the District.

The Chief Executive Officer outlined the revenue received as part of the New Homes Bonus. Members discussed business rates collected within the District and raised concerns about the flat lining of NNDR receipts, and what could be done to incentivise business growth.

The Committee discussed LEPs and its role in promoting economic growth in North East Derbyshire, as well as the outcome of a recent LEPs Review. Members heard about the Empty Homes Strategy and the e.ON Partnership, as well as some of the success stories in reviving previous empty properties.

The Officer informed Members about the North Derbyshire Manufacturing Zone, where £220,000 worth of funding had been secured. One Public Estate Projects in Clay Cross, Eckington, Killamarsh and Mill Lane had also secured £180,000 worth of funding. The Committee also discussed developments at the Coalite Site close to the M1 at Markham Vale, which included investments of £5.8m from the LEP and £2.2m from Derbyshire County Council. Members noted the joint venture with Northwood Development Limited, and the economic and social benefits that the partnership had delivered.

At this point Councillors S Cornwell and S Clough left the meeting.

Members had a wide ranging discussion on job creation and how developments in technology could impact both high and low skilled employment. The Committee agreed that the District should be focussed on creating high skilled and high paid jobs for residents.

The Chief Executive Officer then updated the Committee on the new Administration's growth plans for 2020-2024. The priorities were stated as being town centre regeneration, business support and a visitor economy. Members heard

about the 'cross cutting themes' of the growth plan which included skills, council income growth and carbon reduction.

Members thanked the Officer for attending the meeting, and stated that they looked forward to the release of the Council's Growth Strategy.

The Portfolio Holder for Business Strategy, Commerce and Assets; Chief Executive Officer; and the Acting Head of Economic Development then left the meeting.

AGREED – That the update be noted.

363 Six Monthly Growth Report

The Committee received a report that provided a 2019/20 half year growth summary. It was stated that the Council had established three strategic priorities to unlock the District's growth potential. A summary of the progress against those priorities for April to September 2019 was outlined in the report.

Members discussed average earnings, and welcomed figures from the ONS that wages in North East Derbyshire were higher than the East Midlands average. The Committee agreed that they would like to see ambitious targets set for North East Derbyshire, as well as consistency in the areas or regions that the District was compared to. Members stated that they would like to see a further breakdown of income from the Council's industrial units and the New Homes Bonus.

Members thanked the Officer for attending the meeting.

The Officer then left the meeting.

<u>AGREED</u> – That the report be noted.

364 Scrutiny Review 2018/19 – Business Centres and Industrial Units

Members were asked to consider the previous year's review report on business centres and industrial units and to feedback any comments and queries they had to the Overview and Scrutiny Manager before it was submitted to Cabinet.

365 List of Key Decisions – Issue No 89

Members discussed the proposed landsales and medium term financial plan.

<u>AGREED</u> – That the List of Key Decisions be noted.

366 Work Programme

The Overview and Scrutiny Manager asked Members to consider any questions that they would like to be included as part of the proposed interview of the Chief Executive at the next meeting.

GROWTH SCRUTINY COMMITTEE

14 NOVEMBER 2019

AGREED -

- (1) That the interview with the HS2 Engagement manager be deferred to a future D2N2 meeting.
- (2) That Members forward any questions to the Overview and Scrutiny Manager for the interview with the Chief Executive D2N2.
- (3) That the Work Programme be noted.

367 Additional Urgent Items

There were no urgent items to be discussed at the meeting.

368 <u>Date of Next Meeting</u>

The next meeting of the Growth Scrutiny Committee will be held on 16 January 2020 at 1.00 pm.

Growth Scrutiny MINS 1114



Key Decisions & Items to be Considered in Private

To be made under the Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012

Published on: 11 December 2019

Issue No: 91

INTRODUCTION

The list attached sets out decisions that are termed as "Key Decisions" at least 28 calendar days before they are due to be taken by the Cabinet or an officer under delegated powers.

Preparation of the list helps Cabinet to programme its work. The purpose of the list is to give notice and provide an opportunity for consultation on the issues to be discussed. The list is updated each month with the period of the list being rolled forward by one month and republished. The list is available for public inspection at the District Council Offices, 2013 Mill Lane, Wingerworth, Chesterfield, S42 6NG. Copies of the list can be obtained from Sarah Sternberg, Joint Head of Corporate Governance and Monitoring Officer at this address or by email to sarah.sternberg@bolsover.gov.uk.

The list can also be accessed from the Council's website at www.ne-derbyshire.gov.uk. The Cabinet is allowed to make urgent decisions which do not appear in the list, however, a notice will be published at the District Council Offices and on the Council's website explaining the reasons for the urgent decisions. Please note that the decision dates are indicative and are subject to change.

Cabinet Portfolio responsibilities are as follows:

Councillor M E Thacker MBE - Leader and Portfolio Holder for Overall Strategic Leadership

Councillor A Dale - Deputy Leader and Portfolio Holder for Council Services

Councillor C Cupit - Portfolio Holder for Environment & Climate Change

Councillor J Kenyon - Portfolio Holder for Business Strategy, Commerce & Assets

Councillor B Lewis - Portfolio Holder for Partnerships & Leisure

Councillor P Parkin - Portfolio Holder for Finance

Councillor A Powell - Portfolio Holder for Communications

Councillor R Welton - Portfolio Holder for Housing

The Cabinet agenda and reports are available for inspection by the public five clear days prior to the meeting of the Cabinet. The papers can be seen at the District Council Offices at the above address. The papers are also available on the Council's website referred to above. Background papers are listed on each report submitted to the Cabinet and members of the public are entitled to see these documents unless they contain exempt or confidential information. The report also contains the name and telephone number of a contact officer.

Meetings of the Cabinet are open to the public and usually take place in the Committee Rooms at the District Council Offices, 2013 Mill Lane, Wingerworth, Chesterfield, S42 6NG. Occasionally there are items included on the agenda which are exempt and for those items the public will be asked to leave the meeting. This list shows where this is intended and the reason why the reports are exempt or confidential. Members of the public may make representations to the Joint Head of Corporate Governance and Monitoring Officer about any particular item being considered in the private session of the meeting.

The list does not detail all decisions which have to be taken by the Cabinet, only "Key Decisions". In these Rules a "Key Decision" means an executive decision, which is likely:

(1) **REVENUE**

- (a) Results in the Council making Revenue Savings of £100,000 or more; or
- (b) Results in the Council incurring Revenue Expenditure of £100,000 or more

(2) **CAPITAL**

- (a) Results in the Council making Capital Income of £250,000 or more; or
- (b) Results in the Council incurring Capital Expenditure of £250,000 or more
- (3) Be significant in terms of its effect on communities living or working in an area comprising two or more wards in the District.

The dates for the meetings of Cabinet in 2019/2020 are as follows:

| 2019 - | 13 June | 2020 - | 9 January |
|--------|-------------|--------|-------------|
| | 11 July | | 13 February |
| | 5 September | | 12 March |
| | 3 October | | 9 April |
| | 7 November | | 7 May |
| | 5 December | | 28 May |

The Council hereby gives notice of its intention to make the following Key Decisions:

| Matter in respect of which a decision will be taken | Decision- maker | Date of decision | Documents to be considered | Is this decision a Key Decision? | Is this decision to be heard in public or private session |
|--|--------------------|------------------|--|--|---|
| Medium Term Financial Plan To update Members regarding the current position and to agree the process for securing financial savings whilst maintaining service delivery, together with any implications this may have for the Council's staffing establishment. | Cabinet | January 2020 | Report of Councillor P Parkin, Portfolio Holder for Finance. | Yes – likely to result in the Council making Revenue Savings or incurring Revenue Expenditure of £100,000 or more or making Capital Income or incurring Capital Expenditure of £250,000 or more. | Paragraphs 1, 3 and 4 of Schedule 12A to the |
| Medium Term Financial Plan To update Members regarding the current position and to agree the process for securing financial savings whilst maintaining service delivery. | Cabinet | January 2020 | Report of Councillor P Parkin, Portfolio Holder for Finance. | Yes – likely to result in the Council making Revenue Savings or incurring Revenue Expenditure of £100,000 or more or making Capital Income or incurring Capital Expenditure of £250,000 or more. | Public |

Pac

| Matter in respect of which a decision will be taken | Decision- maker | Date of decision | Documents to be considered | Is this decision a Key Decision? | Is this decision to be heard in public or private session |
|---|--------------------|------------------------------|--|--|---|
| Land Sales To consider offer(s) to sell Council owned General Fund land. | Cabinet | January 2020 | Report of Councillor J Kenyon, Portfolio Holder for Business Strategy, Commerce & Assets. | Yes – likely to result in the Council making Revenue Savings or incurring Revenue Expenditure of £100,000 or more or making Capital Income or incurring Capital Expenditure of £250,000 or more. | Exempt under Paragraph 3 of Schedule 12A to the Local Government Act 1972 (as amended). |
| Proposed Construction of additional new homes at Pine View, Danesmoor Report to Cabinet detailing a proposed construction of additional new homes at Pine View, Danesmoor. | Cabinet | January 2020 | Report of Councillor R Welton, Portfolio Holder for Housing. | Yes – likely to result in the Council incurring Capital Expenditure of £250,000 or more. | of Schedule 12A to the |
| Vehicle Replacement Programme Replacement of two Refuse Collection Vehicles. | Cabinet | Within the next three months | Report of Councillor C Cupit, Portfolio Holder for Environment & Climate Change. | Yes – likely to result in the Council making Capital Income of £250,000 or more. | Public |

| Matter in respect of which a decision will be taken | Decision- maker | Date of decision | Documents to be considered | Is this decision a Key Decision? | Is this decision to be heard in public or private session |
|--|--------------------|--------------------------|----------------------------|---|---|
| Multi-Functional Device Contract Procurement The current five year contract for the provision of multifunctional devices (MFD) ends on 29 March 2020. A procurement process via a framework is to be undertaken for a new five year contract for the provision of multi-functional devices. | Cabinet | January/February 2020 | B Lewis, Portfolio Holder | Yes – likely to result in the Council incurring Revenue Expenditure of £100,000 or more. | Public |

SCHEDULE

SCHEDULE 12A

ACCESS TO INFORMATION: EXEMPT INFORMATION

PART 1

DESCRIPTIONS OF EXEMPT INFORMATION: ENGLAND

- 1. Information relating to any individual.
- 2. Information which is likely to reveal the identity of an individual.
- 3. Information relating to the financial or business affairs of any particular person (including the authority holding that information).
- 4. Information relating to any consultations or negotiations, or contemplated consultations or negotiations, in connection with any labour relations matter arising between the authority or a Minister of the Crown and employees of, or office holders under, the authority.
- 5. Information in respect of which a claim to legal professional privilege could be maintained in legal proceedings.
- 6. Information which reveals that the authority proposes
 - (a) to give under any enactment a notice under or by virtue of which requirements are imposed on a person; or
 - (b) To make an order or direction under any enactment.
- 7. Information relating to any action taken or to be taken in connection with the prevention, investigation or prosecution of crime.

Key Decision Issue 91 (Cabinet 0109)2020/AJD

GROWTH SCRUTINY WORK PROGRAMME 2019/20 THURSDAY AT 1:00 PM

Chair CII Carolyn Renwick Vice Chair CII Anthony Hutchinson

| MEETING DATE | AGENDA ITEM | SCRUTINY ACTIVITY | WHAT IT WILL COVER | UPDATE/COMMENTS |
|----------------------------|------------------------------------|--|---|--|
| 3 th June, 2019 | Remit of the Committee | | Briefing on Scrutiny: Scene setting The terms of reference for the Committee How the Committee operates, ways of working – Discussion | Committee Members / Sue Veerman -Overview and Scrutiny Manager |
| | Selection of Scrutiny Review Topic | Review | To consider suggestions for review and select a topic for the Scrutiny Review Consider what we want to look at Consider stakeholders who we want to see | Committee Members |
| | Draft Work Programme | Consultee, monitor and challenge | To consider the draft work programme for the year and any suggested items for inclusion | Committee Members/ Sue Veerman - Overview and Scrutiny Manager |
| | Growth Summary 2018/19 | Monitor and challenge | To consider the Growth Performance Indicators | Amar Bashir – Improvement Officer - Performance |
| | List of key decisions | Consultee, monitor and challenge | To consider the list of key decisions | Sue Veerman- Overview and Scrutiny Manager |

| 10 | | | | |
|--|---|--|---|--|
| ਕ <mark>ੂੰ 18th July, 2019</mark> | Town Centre Regeneration New Homes Bonus and , Council Tax on Housing Developments | Monitor and challenge | To consider Town Centre Regeneration within the District To consider New Homes Bonus and Council Tax on Housing Developments | Bryan Harrison – Senior Regeneration Officer and Urban Designer Karl Apps – Acting Head Of Service Economic Development |
| | Section 106's | Monitor and challenge | To discuss how Section 106 works within the Authority | Richard Purcell – Head Of Service Planning |
| | Business Support | Monitor and challenge | To consider what support the Authority provides to Business | Julian Cosgrove – Economic Development and Growth Manager |
| | Selection of Scrutiny Review Topic | Review | To consider whether the Committee has identified a Scrutiny Review topic | Committee Members |
| | List of key decisions | Consultee, monitor and challenge | To consider the list of key decisions | Sue Veerman Overview and Scrutiny Manager |
| | Scrutiny Work Programme | Consultee, monitor and challenge | To consider the Committees' work programme | Sue Veerman Overview and Scrutiny Manager |
| 26th September, 2019 | Joint Ventures | Monitor and challenge | To consider how joint ventures are working within the District | Grant Galloway – Head Of Service Property and Commercial Services |
| | The Councils Transformation Agenda | Monitor and challenge | To consider how the Transformation Programme is supporting Growth | Lee Hickin – Strategic Director People |

| | Leisure Facilities | Monitor and challenge | To consider how the Councils Leisure Service is supporting Growth | Lee Hickin – Strategic Director People |
|----------------------------------|--|--|--|---|
| | Scrutiny Review | Review | To consider a topic for Review - discussion | Committee |
| | List of key decisions | Consultee, monitor and challenge | To consider the list of key decisions | Sue Veerman Overview and Scrutiny Manager |
| | Scrutiny Work Programme | Consultee, monitor and challenge | To consider the Committees' work programme | Sue Veerman Overview and Scrutiny Manager |
| 4 th November, 019 | Growth Discussion – including Town Centre Regeneration | Monitor and challenge | 1:00 pm Councillor J Kenyon. Portfolio Holder Business Strategy, Commerce and Assets | K Apps – Acting HOS attending also |
| | Growth Discussion, including Commercialisation | Monitor and challenge | 1:45 pm Dan Swaine, Chief Executive | |
| | Performance Management Report | Monitor and challenge | To consider the report from the Improvement Officer - Performance | Amar Bashir |
| | Previous Review – Business Centres and Industrial Units | Review | To consider this previous Scrutiny Review Report | Committee |
| | List of key decisions | Consultee, monitor and challenge | To consider the list of key decisions | Sue Veerman Overview and Scrutiny Manager |
| | Scrutiny Work Programme | Consultee, | To consider the Committees' work | Sue Veerman |

| | | monitor and challenge | programme | Overview and Scrutiny Manager |
|-----------------------------------|---|--|--|--|
| 16 th January, 2020 | D2N2 | Monitor and challenge | 1:00 pm Sajeeda Rose – Chief Executive Officer D2N2 | |
| | Discussion on service in relation to Growth | Monitor and challenge | 2:00 pm Karen Hanson – Director of Place | |
| | List of Key Decisions | Consultee, monitor and challenge | To consider the list of key decisions | Sue Veerman - Overview and Scrutiny Manager |
| | Scrutiny Work Programme | Consultee, monitor and challenge | To consider the Committee's Work Programme | Sue Veerman - Overview and Scrutiny Manager |
| 27 th February 2020 | Partnership Activities in Support of Growth | Monitor and challenge | 1:00pm To consider an update on the Partnership team activities in support of growth | Steve Lee- Strategic Partnership Co-Ordinator |
| | HS2 | Monitor and challenge | 2:00 pm Marcus King Engagement Manager Hs2 | |
| | Review of work? | | Discussion on any report? | |
| | List of Key Decisions | Consultee, monitor and challenge | To consider the list of key decisions | Sue Veerman - Overview and Scrutiny Manager |
| | Scrutiny Work Programme | Consultee, | To consider the Committee's Work | Sue Veerman - Overview |

| | | monitor and | Programme | and Scrutiny Manager |
|-----------------------------|--|--|---|---|
| 9 th April, 2020 | Previous Scrutiny Review – Tourism and Growth | Monitor and challenge | Scrutiny Review action plan – consider progress | Karl Apps – Acting HOS Economic Development – Sign off? |
| | Local Plan Update? | Monitor and challenge | To consider progress of the Local Plan | Helen Fairfax – Planning Policy Manager |
| | Previous Scrutiny Review – Business Centres and Industrial Units | Monitor and challenge | Scrutiny Review action plan – consider progress | HOS Property and Commercial Services |
| | Draft Scrutiny Review report | Review | To agree any draft report for the work of the Committee during the year | Committee |
| | Monitoring of O&S recommendations | Monitor | To monitor the implementation of previous committee and review recommendations | Sue Veerman - Overview and Scrutiny Manager |
| | List of key decisions | Consultee, monitor and challenge | To consider the list of key decisions | Sue Veerman - Overview and Scrutiny Manager |
| | Scrutiny Work Programme | Consultee, monitor and challenge | To consider whether the Committees' work programme has been completed at year end | Sue Veerman - Overview and Scrutiny Manager |